

# Implementation of Good Governance Principles in Rancapaku Village, Padakembang District, Tasikmalaya Regency

**Agus Fatah Hidayat**

Sekolah Tinggi Ilmu Administrasi YPPT Priatim Tasikmalaya, Indonesia

Email: [agusfatahhidayat18@gmail.com](mailto:agusfatahhidayat18@gmail.com)

## Abstract

This research was conducted due to problems related to the not yet optimal Rancapaku Village Government in implementing the principles of good governance. The purpose of this study is to find out and describe how the Rancapaku Village Government applies the principles of good governance so that if there are problems or obstacles encountered, the right solution can be found. This study uses research methods with a descriptive qualitative approach so that in collecting data by interviews and observation as well as documentation to produce primary data and secondary data. Meanwhile, to test the validity of the data, namely by triangulating the data so that the resulting data is not subject to data manipulation. Based on the research results, it was found that the application of the principles of good governance in Rancapaku Village, Padakembang District, Tasikmalaya Regency was analyzed using theory according to the National Development Planning Agency (BAPPENAS), namely transparency, accountability and participation which measure that the application of the principles of good Governance in Rancapaku Village has not been implemented optimally where there are still obstacles faced by the Rancapaku Village Government. So it can be concluded that to support the application of the principles of Good Governance it is very important to pay attention to the leadership style of the Village Government and administration of government which includes government services, appropriate development, and the responsiveness of the Rancapaku Village Government in overcoming problems in the community.

**Keywords:** *Good Governance, Village Government, and Government.*



## A. INTRODUCTION

After the transition from Centralized government to Decentralized Government to the existence of Village autonomy, villages have the right and obligation to independently regulate the interests of village government and which includes the implementation of village government by emphasizing the principles of democracy, social justice and also equalization of development and community empowerment. The authority of the village government in regulating independent governance is called village autonomy. This is also supported because the village occupies a very strategic position and deals directly with the community. The authority of village government consists of administering government, namely community services, implementing physical and non-physical development as well as the right to provide guidance and empower village communities (Putra, 2017).

Achieving authority that is carried out optimally of course requires optimal governance that is in accordance with the conditions of society and its government. So the output of this governance is good governance from the village level government (Irawan, 2017). So that in the implementation of a government by referring to Law no.

6 of 2014 concerning Villages which provides regulations regarding the process of administering government requires that at a minimum the Village Government adhere to the principles of accountability, transparency and participation. In this way, it is imperative for all villages in Indonesia to pay attention to the principles of Good Governance so that they can support the running of government as expected (Šaparnienė, & Valukonytė, 2012; Siregar, & Muslihah, 2019). Likewise, the implementation of the government of Rancapaku Village, Padakembang District, Tasikmalaya Regency in realizing Good Governance is certainly one of the challenges for the government of Rancapaku Village, Padakembang District, Tasikmalaya Regency because there must be a balance so that it can be implemented optimally.

However, looking at the reality that exists in a government at the village level, of course it must have guidelines or principles that will serve as guidelines, this also includes how the principles of good governance are implemented in Rancapaku Village. However, in reality, the Rancapaku Village Government still does not understand well that it is very important to implement the principles of Good Governance in a government. Where there are still obstacles or problems being faced and they have not been able to be overcome quickly, because they are based on a managerial system of service by village officials to the public which is still long-winded or its implementation is not timely. Then also by looking at the educational background, most of them are high school graduates, which also has an influence on the managerial administration of village government when faced with the delivery of services carried out using information technology.

Poor implementation of the principles of good governance in villages can result in an imbalance in the village government system, especially as identifying development plans and development results carried out in Rancapaku Village, Padakembang District, Tasikmalaya Regency are almost not in accordance with the expectations of community empowerment and improving the community's economy because they are unable to developed in accordance with mutually agreed planning targets.

Based on the results of observations made by researchers in Rancapaku Village, there are problems they face in implementing the principles of good governance in the village based on the following problem indicators:

1. The level of active participation from the Rancapaku village community is still lacking, this happens because the Rancapaku Village government, Padakembang District, Tasikmalaya Regency is less able to attract and increase community activity.
2. In running the government of Rancapaku Village, Padakembang District, Tasikmalaya Regency, it does not pay attention to the principle of accountability where the village government is not yet optimal in providing optimal services. Then, carrying out institutional cooperation to increase the potential of the Rancapaku village community has not been implemented.
3. Regarding transparency, the budget allocated by the village is still limited and closed because the Rancapaku Village government usually provides the

Rancapaku Village APBD in the form of a village banner, while the reports are still unclear.

Thus, to find a solution to the problem indicators that occurred, an objective was created based on the problems above, namely to find out and find solutions related to problems in implementing the principles of Good Governance in Rancapaku Village, Padakembang District, Tasikmalaya Regency.

## **B. LITERATURE REVIEW**

Good Governance is a term that refers to the conditions of a government in administering government and the authority it has which includes the economic, political and all forms of government administration.

According to the State Administration Institute, good governance is a form of solid and more responsible government administration, paying attention to efficiency and effectiveness, synergizing by maintaining a more constructive level of interaction with the private sector and with the general public (Mardiasmo, 2019:25).

In implementing good governance at the village level, we are more focused on the extent to which government administration is carried out optimally in accordance with common expectations, so we must pay attention to improving the governance system. Then to measure the level of success in implementing the principles of good governance in Rancapaku Village using the theory quoted by Kadir (2020: 123), namely transparency, accountability and participation.

Soerjono explained that villages are a characteristic of social life which tends to be more homogeneous but strong in mutual cooperation where in every activity many depend on natural products, with a simple style and very strong social ties and cultural customs (Siti & Utia, 2017:21).

In this way, the Village as the lowest level of government has a very important role in improving all areas within the authority of the Village Government. As for the existence of Village autonomy, Village Development authority is carried out by the village or there is the term Village Development.

## **C. METHOD**

The research method used to measure indicators and become research parameters uses descriptive methods. Meanwhile, the approach to this research is qualitative, which is one of the approaches used as the determining parameter for research. A qualitative approach is a research step or method with the output of obtaining the required data in the form of descriptions, narratives or the opinions of the informants studied (Moleong, 2013; Arikunto, 2020). So the focus in this qualitative approach is related to social phenomena in society.

This research was conducted in Rancapaku Village, Padakembang District, Tasikmalaya Regency. So the data collection is by carrying out observation activities in the field, in-depth interviews and documentation studies to produce direct or primary data and data that has gone through intermediaries or documentation bookkeeping is known as secondary data. Meanwhile, activities to test the validity of

the data obtained are carried out by triangulating data sources. Meanwhile, in carrying out the analysis, the author uses analysis stages which include: data reduction, display/presentation of the reduced data, as well as carrying out the final analysis stage through the verification stage of the resulting data.

## **D. RESULTS AND DISCUSSION**

### **1. Transparency**

Openness is an attitude where there must be information and clarity regarding an activity that will be carried out or is being carried out, as well as evaluation results that are relevant to the conditions and easy to access by people who have an interest in maintaining the trust and objectivity of the government (Kumalasari & Riharjo, 2016 ; Putra, Sinarwati, & Wahyuni, 2017).

The results of research in the field show that the implementation of the principle of transparency in Rancapaku Village, Padakembang District, Tasikmalaya Regency has been running, but has not been implemented optimally. It can be seen from the indicators that the Village Government has implemented cost transparency regarding the allocated budget through the provision of APBDes banners in front of the Rancapaku Village Office. Likewise, the Village Government clearly regulates budget transparency in accordance with Law no. 6 of 2014 concerning Villages, as well as the existence of Village regulations which strictly regulate the allocation of funds received by the village for Rancapaku Village program activities.

The obstacles in implementing transparency in Rancapaku Village are related to limited information about the use of the budget used by the Rancapaku Village Government which is made in physical form, namely the APBDes banner provided is the budget used for the one year plan. Furthermore, there are also obstacles faced when providing cost reports that will be used with the realization of development that has been carried out because sometimes there are often budgets that do not match.

Based on this, an effort is needed to overcome the problems that occur, namely that basically the principle of transparency is very important to implement (Sofyani et al., 2018; Somali, 2021; Pasaribu, 2023). Likewise, there is transparency related to business activities which can influence the original income of Rancapaku Village because each village must be able to develop its potential to become a source of income for the village through optimal coordination efforts and the necessity to make a financial report from the results of activities and development. which has been done.

### **2. Participation**

In implementing the principle of accountability implemented in a government, it pays great attention to leadership style, performance and the extent to which a government is able to be accountable for every policy it takes correctly and in accordance with the provisions of regulations made and mutually agreed upon.

The results of research in the field regarding the application of the principle of Participation have been implemented optimally. Where the Village Government's involvement in encouraging active community participation is carried out optimally.

Likewise, the Community indicator in providing responses to the Village Government regarding Village Government governance shows that it is optimal because of the ease with which the community can convey their responses to the Village Government.

Thus, it can be said that increasing participation aimed at the community requires appropriate identification stages involving several professional parties who are able to support and increase community participation in Village Government activities or work programs within a period of one year (Syamsi, 2015; Laksana, 2013). As is the case in improving the optimal implementation of good governance principles in Rancapaku Village which of course must involve all parties to play an active role, especially the community, both in implementation and in carrying out supervision to evaluate optimal results.

### **3. Accountability**

Accountability means that in increasing participation or active participation from the community, of course a decision maker must first realize and find a solution to every aspiration he receives (Arifiyanto & Kurrohman, 2014; Setiawan, Haboddin, & Wilujeng, 2017).

The results of the research show that implementing Accountability has not been implemented optimally. This strategy is not yet optimal can be seen from problem solving and decision making that have not been implemented well, because the Village Government has not independently proposed the right solution. Likewise, the level of trust and communication is still not implemented well. Then, the implementation of strategic planning methods that are more appropriate to the conditions of the community and the environment have been implemented, which can be proven from the results of activities in implementing the Village work and development programs which were carried out targeting the needs of the community and adapting to the conditions of the community and the environment.

So overall, in implementing the principles of good governance in Rancapaku Village, Padakembang District, Tasikmalaya Regency, referring to the results of research that has been carried out and the results of interviews from the results of the analysis, it has been implemented but has not been implemented optimally. So overall it can be concluded that in implementing the principles of good governance in Rancapaku Village it is still at a ratio that is less than optimal. Apart from that, its governance is also a concern for the Regional Government of Tasikmalaya Regency due to increasing social and economic problems.

## **E. CONCLUSION**

The application of the principles of good governance in Rancapaku Village, Padakembang District, Tasikmalaya Regency has been running, but has not been implemented optimally because it was found that the implementation still shows a condition that is not running optimally. The obstacles that occur are related to the lack of transparency in the budget allocated by Rancapaku Village, both for village development, community empowerment or other activities funded by the Village



Fund. Then also, the obstacle faced is in intensifying public participation which is still passive in voicing aspirations during the implementation of Musrenbangdes where the community does not convey their aspirations smoothly. And also in the implementation of the principle of accountability from the Rancapaku Village Government which is still lacking, which includes the implementation of supervision by the Village government regarding development activities which is still lacking and vice versa, every activity, whatever its implementation, is delegated to the Village Secretary.

Efforts that can be implemented to find solutions to the obstacles that occur. The Rancapaku Village Government continues to strive for budget transparency together with Rancapaku Village Government officials by providing easier sources of information, namely through the official website managed by the Rancapaku Village Government. Then, to overcome this, supervision of business activities is also carried out through gradual evaluation and supervision. So through these efforts it is hoped that we will be able to overcome the obstacles that occur. In this way, it is hoped that the Rancapaku Village Government will be more open by realizing transparency of the budget and costs used in running Rancapaku Village, then also continue to strive for community involvement or active community participation in every activity and must also continue to apply the principle of accountability by the Rancapaku Village Government by implementing a responsive and responsive attitude. responsible for all activities being carried out.

## REFERENCES

1. Arifiyanto, D. F., & Kurrohman, T. (2014). Akuntabilitas pengelolaan alokasi dana desa di Kabupaten Jember. *Jurnal Riset Akuntansi dan Keuangan*, 2(3).
2. Arikunto, S. (2020). *Prosedur Penelitian; Suatu Pendekatan Praktek*. Jakarta: Rineka Cipta.
3. Irawan, N. (2017). *Tata Kelola Pemerintahan Desa Era UU Desa*. Yayasan Pustaka Obor Indonesia.
4. Kadir, A. (2020). *Hand Book of Fenomena Kebijakan Publik dalam Perspektif Administrasi Publik di Indonesia*. Medan: Dharma Persada
5. Kumalasari, D., & Riharjo, I. B. (2016). Transparansi dan akuntabilitas pemerintah desa dalam pengelolaan alokasi dana desa. *Jurnal Ilmu dan Riset Akuntansi (JIRA)*, 5(11).
6. Laksana, N. S. (2013). Bentuk-bentuk partisipasi masyarakat desa dalam program desa siaga di Desa Bandung, Kecamatan Playen, Kabupaten Gunung Kidul, Provinsi Daerah Istimewa Yogyakarta. *Jurnal kebijakan dan manajemen publik*, 1(1), 56-66.
7. Mardiasmo. (2018). *Akuntansi Sektor Publik*. Yogyakarta: Andi.
8. Moleong, J. (2013). *Metode Penelitian Kualitatif*. Bandung: Remaja Rosdakarya.
9. Pasaribu, N. T. (2023). Tata Kelola Pemerintahan Desa. *Circle Archive*, 1(1).
10. Putra, H. S. (2017). Tata kelola pemerintahan desa dalam mewujudkan good governace di desa kalibelo kabupaten kediri. *Jurnal Politik Muda*, 6(2), 110-119.

11. Putra, I. P. A. S., Sinarwati, N. K., & Wahyuni, M. A. (2017). Akuntabilitas dan transparansi pengelolaan alokasi dana desa (ADD) di Desa Bubunan, Kecamatan Seririt, Kabupaten Buleleng. *JIMAT (Jurnal Ilmiah Mahasiswa Akuntansi) Undiksha*, 8(2).
12. Šaparnienė, D., & Valukonytė, I. (2012). Implementation of good governance principles in local self-government: The case of Šiauliai city. *Socialiniai tyrimai*, (3), 98-112.
13. Setiawan, A., Haboddin, M., & Wilujeng, N. F. (2017). Akuntabilitas pengelolaan dana desa di Desa Budugsidorejo Kabupaten Jombang tahun 2015. *Politik Indonesia: Indonesian Political Science Review*, 2(1), 1-16.
14. Siregar, H. O., & Muslihah, S. (2019). Implementation of good governance principles in village government context in Bantul Regency, Yogyakarta: Good Governance. *Jurnal Perspektif Pembiayaan dan Pembangunan Daerah*, 6(4), 503-514.
15. Siti, K., & Utia, M., (2014). Pengaruh Good Governance, Gaya Kepemimpinan, Komintmen Organisasi, dan Budaya Organisasi terhadap Kinerja Pemerintah Daerah (Studi pada Pemerintah Daerah Kabupaten Kampar. *Jurnal JOM FEKON*, 1(2).
16. Sofyani, H., Suryanto, R., Wibowo, S. A., & Widiastuti, H. (2018). Praktik pengelolaan dan tata kelola pemerintahan desa Dlingo di kabupaten Bantul: Pembelajaran dari desa percontohan. *Jati: Jurnal Akuntansi Terapan Indonesia*, 1(1), 1-16.
17. Somali, S. G. (2021). Tata Kelola Pemerintahan Desa. *Jurnal Sosial Politik Unla*, 26(1), 141-152.
18. Syamsi, S. (2015). Partisipasi masyarakat dalam mengontrol penggunaan anggaran dana desa. *Jurnal Ilmu Sosial Dan Ilmu Politik (JISIP)*, 3(1).
19. Ulum, I., & Hafiez, S. (2016). *Akuntansi Sektor Publik*. Malang: Aditya Media.
20. Undang-Undang Republik Indonesia Nomor 6 Tahun 2014 tentang Desa